Memorandum of Understanding (the "MoU")

between

The Robert Gordon University (Scotland, UK)
a charity registered in Scotland with charitable number SC013781 and incorporated under
the Robert Gordon University (Establishment) (Scotland) Order 2006 and having its main
administrative offices at Schoolhill, Aberdeen, AB10 1FR

and

Universitas Nasional, Indonesia
an institution of higher learning, established under the laws of the Republic of Indonesia,
having its address at Jalan Sawo Manila, Number 61, Pasar Minggu, Jakarta Selatan 12520,
Indonesia

(hereinafter referred to as "the Parties" and each of them being "a Party")

The Parties are delighted to have the opportunity to develop links with each other and look
forward to a long and successful collaborative relationship which is hoped will be of great
benefit to all parties.

This MoU has been drawn up following preliminary discussions held between the Parties.
This MoU is intended to record on a non-legally-binding basis, the terms upon which the
Parties intent to collaborate in areas of mutual interest. Accordingly, this MoU is not legally
binding with the exception of the provisions of Clause 4 (Confidentiality) which are legally
binding on both Parties.

1. Purpose of the Memorandum

The Purpose of this MoU is to strengthen ties between the Parties and to promote academic
collaboration and understanding of cultures between Indonesia and Scotland.

2. Scope of Activities

The scope of the activities of the MoU shall include:

a) Collaborative Research

The Parties will seek opportunities to cooperate in research. Based on initial discussions
between the Parties, and subject to further in-depth exploration, the potential key area of
future collaboration between the Parties relates to sustainable energy solutions in developing countries. The Parties will seek funding opportunities to cooperate in this area of research.

The details of further specific research areas will be determined by the mutual agreement of the Parties.

b) **Academic Staff Program**

Both Parties will co-operate to support and train the Masters and PhD candidates of the counterpart in all fields of common interest.

Visits by academic staff from both Parties will be encouraged for the mutual benefit of the parties.

The host University will assist in arranging accommodation for the visiting scholar and will assist the visiting scholar in matters of immigration, stay and working permit, medical emergencies language and local custom.

c) **Student Program**

The Parties will seek opportunities to hold a student exchange program which will include one semester at both Universities and the provision of library access and academic assistance. Such exchanges shall be negotiated and agreed to by Parties on a case-by-case basis.

3. **Principles**

All discussions regarding potential collaboration seek to:

1. advance the aims of the collaboration;
2. have as a background the common interest of the parties in relation to the aims;
3. add value to each Party’ organisations;
4. share knowledge and expertise in pursuance of the aims.

All matters on which agreement is ultimately reached regarding collaboration including intellectual property matters will be set out in writing and both parties will provide input to the drafting of the agreement to ensure each party is fully satisfied it reflects the understanding reached during discussions. Once an agreement is finalised it will be signed on behalf of each party by an authorised signatory. Both parties acknowledge that, until such an agreement is signed by their authorised signatory, all the discussions, understandings (including this MoU) and agreements will not be legally binding.

4. **Confidentiality**

Both parties agree to keep any discussions, including information and materials disclosed in the course of these discussions, confidential. They further agree not to disclose or use any information, knowledge or materials gained in the course of the discussions, at any time in the future unless the information:

   a) has become public knowledge other than through any fault of the Receiving Party;
   b) was already known to the receiving party prior to the disclosure;
c) was independently developed by the receiving party prior to the disclosure;

d) is required to be disclosed by law or by a requirement of a regulatory body.

5. Effective Date, Duration and Termination

The MoU shall commence on the last date of signature hereof and shall continue for a period of five (5) years, unless terminated in advance by either Party. This MoU may be extended by written mutual consent of the Parties.

The MoU may be terminated by either Party by giving written notice at least six (6) months in advance to the other Party. The event of termination of this MoU will not affect participants from completing their activities at the host institutions.

Governing Law

Clause 4 of this MoU shall be governed by and construed in accordance with Scottish Law.

This MoU is signed for and on behalf of:

THE ROBERT GORDON UNIVERSITY

Professor Ferdinand von Prondzynski
Principal and Vice-Chancellor

Witness

Witness Name

HANAH ELFELLAH

Witness Address

SCHOOLHILL, ABERDEEN,
UK, AB10 1FR

1 OCTOBER 2012

Date

Place: Aberdeen

UNIVERSITAS NASIONAL INDONESIA

Drs. El Amry Bermawi Putera, M.A.
Rector

Witness

Witness Name

SUGARDJITO SOP. KOKARDJO

Witness Address

G. PERMATA KAMURANG NO.3
RT 03/RU PUSPANEGARA CITEUREUP
KAB. BOGOR JAWA BARAT

4 OCTOBER 2012

Date

Place: Jakarta